

# Overcoming the Seafarer Crisis: Enabling Crew Changes and Repatriation

The Covid-19 pandemic has created an unprecedented crew change crisis which has led to hundreds of thousands of seafarers being impacted and in many instances left stranded on ships<sup>1</sup>, beyond the expiry of their contracts. Despite significant efforts by international organizations, governments, industry associations, labor unions, NGOs and individual companies including the adoption on 1 December 2020 by the UN General Assembly of a resolution on International cooperation to address challenges faced by seafarers as a result of the COVID-19 pandemic to support global supply chains<sup>2</sup>, the issue is still far from resolved.

This is not an acceptable way to treat seafarers, who are the frontline workers of the maritime industry carrying 90% of global trade. Fatigue after extended periods at sea has significant consequences on the physical and mental wellbeing of seafarers. It also increases the risk of maritime incidents and environmental disasters, and poses a wider threat to the integrity of global supply chains, which depend on safe and reliable maritime transport.

This is why a taskforce of stakeholders from across the maritime value chain has identified the following key issues preventing crew changes, that require urgent action:

- While high-quality health protocols have been adopted internationally, they have not been consistently implemented in practice. This has led authorities to perceive seafarers as a Covid-19 risk, which has limited the possibilities of crew changes.
- Implementing high-quality crew change protocols will reduce the economic risk of disrupted supply chains but will lead to increased short-term costs.
- The disruption of international air travel has reduced the number of flights, causing connectivity issues between major crew change hubs and major seafaring nations, which has complicated crew changeovers.

### Taking action to deliver on our shared responsibility

We, the signatories to The Neptune Declaration on Seafarer Wellbeing and Crew Change, recognize that we have a shared responsibility to ensure that the current crew change crisis is resolved as soon as possible and to use the learnings from the crisis as an opportunity to build a more resilient maritime supply chain.

We believe that the most effective way of addressing the crew change challenge and building a more resilient maritime logistics chain, is by working together across the value chain with industry stakeholders, organizations and with governments to implement solutions that work in practice.

Therefore, we commit to take action to resolve the crew change crisis, based on our position and role in the value-chain, thereby ensuring the rights and wellbeing of the seafarers supporting global supply chains. We call on our peers and other stakeholders, in particular relevant government bodies, to join us in our efforts.

<sup>1 &</sup>lt;a href="http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS\_755390/lang--en/index.htm">http://www.ilo.org/global/about-the-ilo/newsroom/news/WCMS\_755390/lang--en/index.htm</a>

<sup>2 &</sup>lt;a href="https://www.undocs.org/en/A/75/L.37">https://www.undocs.org/en/A/75/L.37</a>

To make tangible improvements, the following actions should be implemented:

### Recognize seafarers as key workers and give them priority access to Covid-19 vaccines

Seafarers should be recognized as key workers by all governments in line with the UN General Assembly resolution adopted on 1 December 2020 and the transition of seafarers across borders should be facilitated based on internationally agreed, high-quality health protocols.

Governments and other stakeholders should work together with the maritime industry to ensure that seafarers, irrespective of their nationality, get priority access to Covid-19 vaccines alongside other key workers and health care professionals in recognition of their critical role in global supply chains and trade. This should include developing protocols that ensure vaccinations are correctly certified and effectively administered to seafarers as well as establishing a standardized format for health passes that contain tamper proof information about vaccination and testing status to facilitate crew changes.

### • Establish and implement gold standard health protocols based on existing best practice

The maritime industry and governments should implement *The Recommended Framework of Protocols for ensuring safe ship crew changes and travel during the Coronavirus (COVID-19) pandemic*<sup>3</sup> which has been recognized by the International Maritime Organization.

To minimize the risk of Covid-19, to build trust that crew changes can be carried out in a safe manner, and to ensure that the measures taken can be universally accepted, the implementation of the Framework of Protocols should be based on the highest practicable standards. The STAR Crew Change Protocols<sup>4</sup>, which are based on existing best practice, are thus recommended for industry-wide adoption.

### Increase collaboration between ship operators and charterers to facilitate crew changes<sup>5</sup>

Facilitating crew changes based on high-quality health protocols is a shared responsibility which will create benefits for all by minimizing the risk of Covid-19 spread on vessels, minimizing the risk of disruptions to global supply chains, while contributing to maritime safety and the wellbeing of seafarers.

Ship owners and charterers should share relevant information transparently and collaborate to ensure that necessary crew changes can be carried out with the least impact possible in terms of cost and delays. The owner should provide the charterer with as much notice as possible on intended crew changes, while the charterer should make all reasonable efforts to accommodate crew changes including when the vessel has to make a reasonable deviation.

No charter contracts should contain clauses preventing necessary crew changes from being carried out, as the aggregate effect of such clauses could be a serious obstacle to the safe operation of maritime trade and the protection of the wellbeing and rights of seafarers.

By implementing high-quality health protocols, ship owners can reduce the risk of trade disruption due to Covid-19, which also creates benefits to charterers. These benefits should be reflected in chartering decisions to create incentives for shipowners to implement high-quality health protocols and be transparent about actions taken as well as costs incurred.

### • Ensure air connectivity between key maritime hubs for seafarers

The aviation industry should work together with the maritime industry to ensure that airlift capacity is established between major crew changing hubs and seafaring nations.

Additionally, the aviation and maritime industries as well as governments – involving all relevant ministries and agencies – should work together to establish a universally accepted and harmonized framework of standards for the validation of trusted health data for seafarers to facilitate border crossing and ensure the long-term resilience of air connectivity.

The reference is to the latest version of the Protocols, last updated on 22nd April 2021: MSC.1-Circ.1636 - Industry Recommended Framework Of Protocols For Ensuring Safe Ship Crew Changes And Travel.pdf (imo.org)

<sup>4</sup> http://www.globalmaritimeforum.org/content/2020/12/The-Neptune-Declaration-STAR-protocols.pdf

A group of charterers from both the wet and dry bulk sectors has outlined a set of best practices they have used to turn the Neptune Declaration recommendations into concrete action: <a href="http://www.globalmaritimeforum.org/content/2021/05/">http://www.globalmaritimeforum.org/content/2021/05/</a>
The-Neptune-Declaration-Best-Practices-for-Charterers.pdf

2020 Bulkers 3Seas Shipping 7SHIPPING

A

A. M. Nomikos Transworld Maritime Agencies

A. O. Schifffahrt A. P. Møller-Mærsk A. Pérez y Cía ABC Maritime

Aderco International

ADNOC Logistics & Services
Adriatic Crewing and Maritime

Agency

**Advanced Polymer Coatings** 

Advent International Africa Ports & Ships

Airports Council International (ACI)

World Alandia

Alassia NewShips Management

Alberta Shipmanagement

Asahi Shipping Alfa Laval

Alfa Ship & Crew Management Algeciras Bay Port Community

(COMPORT)
Alios Bulkers
Allmode Global

All-Ukrainian Association of Crewing

Companies

Alma Maritime Group Corporation

ALP Maritime Services
Altera Infrastructure
Amazon Crew Services
AMCF - Agents Maritimes et

Consignataires de France

American Express Global Business

Travel

American Maritime Services

AMSOL - African Marine Solutions

Anchor SM (Singapore)

Anglo-American

Anglo-Eastern Univan Group

Anker Crew Insurance

Anosis Maritime

Anglo International Shipping

Operations

Anthony Veder Group
APeopleBusiness
Apex Ship Management

Apollo 1969 at Lloyd's Apollo Ship Management

APORMAR Seafarers Portuguese

Agency

Apostleship of the Sea of the United

States of America AqualisBraemar LOC

Aquatrade

ARCADIA SHIPMANAGEMENT

Ardmore Shipping

ARGELAN SHIPS SERVICE

Argo Crew

Armateurs de France

Asahi Shipping

Ashley Chartering Limited
Asiatic/Atlantic Lloyd Group
ASP Crew Management Group

Assarmatori

Associated Maritime (Hong Kong)

Associated Steamship Agents
Association of Canadian Port

**Authorities** 

Association of German Shipmasters

and Ship Officers

Association of Malaysia's Maritime Professionals/IKHTISAS KELAUTAN

MALAYSIA (IKMAL)

Association of Marine Pilots Ireland

Atlantic Ship Management

Atlantska Plovidba Atlas Marine Valves Atlas Professionals

Atlas Sea Group

Atlas Ship Supply

ATPI Marine & Energy

Auerbach Schifffahrt

Augustea Ship Manning Phillipines Australasian Institute of Marine

Surveyors

Australian Mariners' Welfare Society

Australian Seafarers' Welfare

Council

AV Global Marine

Avance Gas Holding

AVB Ahrenkiel Vogemann Bolten

Azimuth Ship Management

В

Bahri Ship Management

**Bao-Island Enterprises** 

BAO-NYK Shipping

**BBC** Chartering

Belships Management (Singapore)

**BEMAC Corporation** 

Ben Line Agencies

Berge Bulk

Bernhardt Schulte Shipmanagement

**BHN Shipping Group** 

Bibby Marine

**BIMCO** 

Black Sea Contractors

Blackbird Air Charter

Blue Ocean Marine and Offshore

Solutions

Blue Planet Shipping

**BMT** 

**Bodrum Mariners Association** 

Boers Crew Services - a part of the

**BCS Group** 

**Borealis Maritime** 

**BOURBON** 

BP

**Brentwood Communications** 

**Bridgefort Crew Management** 

Briese Crew Management Briese Schiffahrts BTH Business Travel Hambura Bureau Veritas Burmester & Vogel **Burnley Marine Services BW** Group **BW LPG** C C Solutions Camellia Line Canarship Cape Shipping Capital - Executive Ship Management Capital Gas Ship Management Capital Ship Management Caralb Marítima Caravel Group Cardinal Maritime Limited Cargill Ocean Transportation Carisbrooke Shipping Celsius Shipping Centrum Marine Consultancy CF Sharp Crew Management Channel Bunker Services Charles Taylor Investment Management Company Chevron Shipping Company China LNG Shipping (International) China Merchants Energy Shipping (Singapore) Chios Navigation (Hellas) Chugoku Marine Paints CIS Karkont Inspection Services -Turkey Citi **CLC Projects** 

Cluster Maritime Français CMA CGM Group CMAF- Comité Marseillais des Armateurs de France **CNMAR Shipping** Coastal Shipping Limited Coaster Ship Owners and Operators Association (KOSDER) Columbia Cruise Services Columbia Shipmanagement Compagnie Maritime Nantaise - MN Company of Master Mariner, Western Australia Branch Company of Master Mariners, New South Wales Branch Concordia Maritime Confidence Shipping Company CONFITARMA - Italian Shipowners'

Copenhagen Commercial Platform
Corpus Christi International
Seamen's Center
COSCO SHIPPING Lines
CoShip
Cosmos Agency
CPO Containerschiffreederei

Logistics Network
Crowley Maritime Corporation

Cross Ocean Air & Sea Project

Cusack & Co

Association

Contships Management

Cymona Shipping Management Cyprus Shipping Chamber

Cyrus

D

d'Amico Soc. di Navigazione D. Oltmann Reederei Daihatsu Diesel Daikin MR Engineering

Daiwa Kisen Danaos Shipping Danica Crewing Specialists
Danz & Tietjens Schiffahrtsgruppe
Dee4 Capital Partners

DEFMED - D.E.U. MARITIME FACULTY ALUMNI ASSOCIATION IZMIR TURKEY

Demurrage Desk Denholm Group

Deutsche Seemannsmission

DFDS

DHT Holdings
Diamond S Shipping
Diana Shipping Services
Djibouti Shipping Company

**DOF Group** 

Döhle Seafront Crewing (Manila)
Donnelly Tanker Management
Dorian LPG Management

Doun Kisen Drew Marine USA

Dromon Bureau of Shipping

dship Carriers Dufferin Maritime

Dynarep Shipping Consultants

E

Eagle Bulk Shipping
Eagle Industry
Eastern Pacific Shipping
EDT Offshore Group

Element Shipmanagement

Elettra

Elvictor Group Emarat Maritime

Emirates Ship Investment Company

EMS-Fehn-Group ENESEL Group ENL Services

Enterprises Shipping and Trading

EP Resources
EPI Group Holdings

Epic Gas

Frontline

**EPSCO Group** FrontM Limited н Ernst Jacob Fugro H. Vogemann Group Esenyel Partners - Lawyers & Fukujin Kisen Hachiuma Steamship Consultants **FUKUSHIMA** Hadley Shipping Group **ESGPlus FURUNO ELECTRIC** Hafnia Pools Esvagt Future Care Halkidon Shipping Corporation Euronav Halcyon Recuitment G European Community Shipowners' Hamanaka Chain Manufacturing G Travel **Associations** Hammonia CrewCo G.M.S. Mar Srl - Shipping and Evergas Hammonia Reederei Forwarding Agency Evergreen Marine Corp Hapaq-Lloyd G2 Ocean EveryWay Travel HarpainGas GAC **Excelerate Technical Management** Harren & Partner GasLog **Executive Ship Management** Hartmann Dry Cargo Germany Gazocean **EXMAR** Hartmann Gas Carriers Germany Gearbulk Norway **Exporters Competitive Maritime** Hellas Confidence Shipmanagement Genco Shipping & Trading Council Hellespont Ship Management Genid Shipping & Logistics Helm Specialist Recruitment **GERMAN MARINE AGENCIES** Federal Fleet Services Hempel German Nautical Association F. Laeisz founded 1868 НММ Fednav Höegh Autoliners GFS Ship Management Fidelity International Global Marine Group Höegh LNG Filipino Association for Mariners' Global Maritime Consultants Group Honda Heavy Industries Employment (FAME) Global Maritime Forum Hong Kong Liner Shipping Filipino Shipowners' Association Association Global Maritime Group (FSA) Hong Kong Shipowners Association Global Seaways Filistos ASCOT Hong-Kong Maritime Museum Golar LNG First Ship Lease Trust Horizon Maritime Offshore **Gram Car Carriers** Flagship Ship Agencies Horizon Maritime Services Golden Ocean Fleet Management Houston International Seafarers' Gorrissen Federspiel FLEX LNG Center Grace Management **FONASBA** Human Rights at Sea Grieg Star Foreign Owners Representatives and Humanistische Vereinigung, K. d. R., Grieg Maritime Group Ship Managers Association Seafarer's Social Service Oldenburg Grimaldi Group Foremost Group Hunterlink FAP **Grindrod Shipping** Foresight Group Grupo Stier France LNG Shipping Ibamari Shipbuilding Gulf Energy Maritime (GEM) Fratelli Cosulich **ID Shipping Agency** Gungen Denizcilik ve Ticaret Freeport Ship Services

Gunvor

**IDWAL** 

Ignazio Messina & C.

IHI Power Systems
IMC Shipping
INCARGO
Ince
Inchcape Shipping Services
Indeets Consulting
ING
Inmarsat

Institute of Marine Engineering, Science & Technology

Indian Maritime Foundation
INTERCARGO - International
Association of Dry Cargo Shipowners

InterManager - - International Association of Ship and Crew Managers

International Association of Classification Societies (IACS)

International Association of Geophysical Contractors (IAGC)

International Association of Ports and Harbours

International Bunker Industry Association

International Chamber of Shipping International Christian Maritime Association

International Congress of Maritime Museums (ICMM)

International Federation of Shipmasters' Associations

International Harbour Masters' Association

International Life-saving Appliance Manufacturers' Association (ILAMA)

International Marine Contractors Association

International Marine Purchasing Association (IMPA)

International Maritime Association of the Philippines (INTERMAP)

International Maritime Employers' Council International Parcel Tankers Association

International Propeller Club of the US - Le Hayre

International Seafarers' Welfare and Assistance Network (ISWAN)

International Seaways

International Ship-Owners Alliance of Canada (ISAC)

International Support Vessel Owners' Association

International Transport Workers' Federation

International Union of Marine Insurance (IUMI)

Internavis

Internship Navigation

Interorient Shipmanagement

Interscan Schiffahrts

**INTERTANKO** 

Ionia Management

Ionic

IQrew Management (IQM)

IRIS Security

Irish Institute of Master Mariners

IS Container

**ISGAM** 

Island Navigation Corporation International Limited

Island Sailors Maldives

Isle of Man Maritime

ISM Shipping Solutions

ISSETA International Safety & Survival Equipment Technical

Asscociation

ITF Seafarers' Trust

ITU Maritime Faculty Alumni Association (ITU Denizcilik Fakultesi Mezunları Dernegi)

ï

J&J Denholm

Japan Marine United Corporation

Japan Radio

**JBG Shipping Agency** 

JCJ Consulting

**JCRS** 

Jebsen PTC

Jebsen PTC Maritime

JIFMAR OFFSHORE SERVICES

John T. Essberger

Joint Ship Manning Group (JMG)

Junge & Co. Versicherungsmakler

K

K Line Ship Management (Singapore)

KAMER Marine Denizcilik

Kaptanoglu Shipping

Kawasaki Heavy Industries

Kawasaki Kisenn Kaisa ("K" LINE)

Klaveness Marine

KOTUG group of companies

Kristian Gerhard Jebsen Skipsrederi

KTU Maritime Transportation and Management Engineering Alumni

Association (KTU DUIM MD)

Kumiai Navigation Kumiai Senpaku

**KVH** Industries

Kvklades Maritime

Kyla Shipping

Kyoei Tanker

L

LADOL Free Zone

Lampe & Schwartze Marine

Underwriting

Landbridge Ship Management (HK)

Latsco Marine Management

Lauritzen Bulkers

Lauritzen Kosan

Lemissoler

Leonhardt & Blumberg Shipmanagement

Leonis Navigation Leth Agencies

Let's Talk Supply Chain

Liberian Registry

Liberty Blue Shipmanagement

Lighthouse Shipmanagement Phils

Lindholm Shipping

LLC Novikontas Kaliningrad

Lloyds' Register

Lloyd's Register Foundation

Load Line Marine

Logbridge (UK Southhampton)

Lomar Shipping

London Ship Managers
Louis Dreyfus Armateurs
Louis Dreyfus Company
Lubeca Marine Management
Lucent Global Ship Services

Lydia Mar Shipping Co.

#### M

M.T. Maritime Management (USA)
MAC Equity Maritime Services

Mærsk Drilling

Maersk Supply Service

Mærsk Tankers

Maestro Shipmanagement

Magsaysay MOL Ship Management

Magsaysay People Resources Corporation (MPRC) / Magsaysay Maritime Corporation (MMC)

Manabe Zoki Manaco Marine MarCoPay

Mare Supply & Services
Marfin Management Monaco,

Managers for Topic Fleet

Marin Shipmanagement

Marine & Offshore Div., Bureau

Veritas Japan Marine Benefits Marine Capital

Marine One (Private) Limited

Marine Services Group

Marine Tours

Marine Transport Workers Trade

Union of Ukraine

Marine Underwriting Services

MARINO Party-List

Maritima

Maritima Del Estrecho Gib

Maritime Association of Shipowners,

Shipmanagers & Agents Maritime Industry Australia

Maritime Medical Services (Gibraltar)

Maritime Museum Rotterdam Maritime Safety Queensland

Maritime Trainer
Marlow Navigation

Marsh

Marshal Ship Management

Martracon Group

MarTrust Corporation

MarynarzSwiata.pl - The Polish

Seafarer Blog MasOceans

Mastermind Shipmanagement

Mastership (MASTER MARITIME

AGENCIES)

Matrix Ship Management

MCC Maritime Competence Center

McNeal Law Firm

HURTWORKINGOFFSHORE.com

Medsea

Melbourne Maritime Heritage

Network

Memisoglu Kurun Law Firm Mental Health Support Solutions

Merchant Navy Welfare Board

Mertech Marine

Metrostar Management MF Shipping Group MH Bland Group

Michele Bottiglieri Armatore

Milaha

Ministry to Seafarers Vancouver

MINSHIP Shipmanagement

Mintra

MISC Group comprising MISC Bhd, AET and Eaglestar Marine Holdings

(L)

Mitsubishi Ore Transport

Mitsubishi Shipbuilding

Mitsui E&S Shipbuilding Company

Mitsui O.S.K. Lines

MK Centennial Maritime

(Netherlands)

MK Centennial Maritime (Singapore)

MM Marine

MMA Offshore Limited

MMSL

MOL LNG Transport

MOL LNG Transport (Europe)
MOL LNG Transport (Asia)
MOL Ship Management

MOL Ship Management (S)

MOL Tankship Management

Mondiale VGL

MPC Container Ships
MR Marine Group

MRM Philippines

MSC Crewing Services Philippines

MSC Mediterranean Shipping

Company

MSea Management
MTM Ship Management

Multiport Ship Agency Network

Munich Re Syndicate

MURELOIL

#### N

Naftomar Shipping and Trading

Nagasaki Sempaku Sobi

Nakakita Seisakusho Namura Shipbuilding National Maritime Museum.

Greenwich Nautilus Labs Naviera Ultranav

Navig8 Chemical Tankers

Navigator Gas

Neda Maritime Agency Neptune Dry Management

Neptune Lines Shipping & Managing

Enterprises

NET Ship Management

Netvision

Nihon Shipyard Niovis Shipping

Nippon Kaiji Kyokai (ClassNK)

Nippon Pusnes Nissen Kaiun Nitta Kisen Kaisha

Norbulk Shipping UK

Norden

Nordic Bulk Carriers

Nordic Hamburg Shipmanagement

Nordic P&I Group Norse Shipholding

Norstar Ship Management

North American Maritime Ministry

Association

Northern Lighthouse Board Norwegian Coastal Shipowners

Northern Marine Group Northern Shipping Fund

Management

Norwegian Shipowners' Association

Nova Marine Carriers

NRP Finans

NRP Maritime Asset Management

**NSB** Group

NYK Bulk & Projects Carriers

NYK Bulkship (Asia)

NYK Bulkship (ATLANTIC)

NYK Bulkship (Korea)

**NYK Cruises** 

NYK Energy Transport (Atlantic) NYK Energy Transport (USA) NYK FIL Maritime E-Training

**NYK Line** 

NYK LNG Shipmanagement (UK)

NYK LNG Shipmanagement

NYK Shipmanagement NYK-FIL Ship Management

NYK-TDG Maritime Academy

0

OBT Shipping Group Ocean Networks Express

Ocean Technologies Group

Oceanwide Expeditions

Odfiell SE

Offshore & Specialist Ships Australia

Olympic Shipping & Management

OMA Group West Africa
Oman Shipping Company

**OMS Group** 

OneLearn Global Limited

Orange Marine

Orient Overseas Container Line

ORION Reederei

Ortaköy Maritime Alumni Association

Oshima Shipbuilding Osiris Consultants Oskar Wehr KG OSM Maritime

OSPR - The Offshore Safe Professionals Register

P

P&O Maritime Logistics Pacific Basin Shipping Pacific Carriers Limited PACIFIC GAS

Pacific International Lines
Panama Maritime Authority
Pangaea Logistics Solutions

Paul Ridaway Maritime Information

Service Practitioner Penascop Group

Petredec PetroStrat

Philippine Association of Manning

Agencies and Ship Managers

(PAMAS)

Philippine Transmarine Carriers

Philippine-Japan Manning Consultative Council (PJMCC)

Phoenix Shipping Group Pleiades Shipping Agents

Pole Star

Polski Zwiazek Przedsiebiorcow Zeglugowych (Polish Shipping Companies Association)

Ponant

Port Arthur International Seafarers'

Center

Ports Australia
POSH Fleet Services

POSH Saudi

Potentia Unleash The Power of

People

Precious Shipping PCL

PREVENTION at Sea

Prime's Bunkersplus Services

probunkers

Project Cargo Weekly

Promar

Promare | Rabb Carvalho Advogados

PROPEL Social
PSA International
Purus Marine

Q

088

Qatar Gas Transport (Nakilat)

Quantica Agency Queensway Navigation Queensway Services

**Owest Maritime** 

R

Red Sea Marine Services

Rederiet Stenersen Reederei Bernd Sibum Reederei Hamburger Lloyd

"Reederei Nord Shipmanagement

on behalf of

REEDEREI NORD Group"

Reederei Zurich

Republic of the Marshall Islands

Maritime Administrator Ridgebury Tankers

RightShip Rio Tinto RISK4SEA

**Rocktree Logistics** 

Roll Group

Royal Association of Netherlands

Shipowners (KVNR)

S

S5 Agency World Safe Bulkers

Safe Bulkers Management

Safebridge

Safety Management Overseas

SAFETY4SEA

Saga Shipholding (Norway)

Saga Welco Sailors' Society Samba Shipping Samudera Indonesia Santoku Senpaku

Sarikaya + Sahin Law Firm

Scalabrini Center for People on the

Move

Scalabrini Development Office

Scalabrini International Migration

Network (SIMN)

Scorpio

SE "Ukrainian Sea Ports Authority"

Sea Culture Association of Turkey

Sea Globe Management & Trading

Sea Trade Holdings Sea Wellbeing

Sea World Management & Trading

Seacor Marine Seafarers' House

Seafarers Trade Union Organization/

OMK NSZZ Solidarnosc

Seafarers UK

Seamar Management
Seamen's Church Institute

Seanergy

Searock Marine Insurance Brokers
Sea-Side Shipping Agency Brazil
Seaspan Ship Management
SeaTankers Services (UK)
Seaways Psychology Services

Senator Crewing (Manila) SFG Engineering Services

SFL Corporation

Shell Shipping & Maritime Shin Kurushima Dockyard

Shinko Shinkoh

Shinyang NF Shipping ShipMed Medical Services

ShipMoney ShipParts.com Shipping Australia

Shipping Professional Network in

Hamburg Shipz

Shunzan Kaiun

SimaMarine (India)

Singhai Marine Services (Shanghai)

Sirius Ship Management

Sitara Shipping

Skuld SKV Group

**SMT Shipping Poland** 

SOCATRA

Sogestran Shipping Solstad Offshore Someca Transport

Sonangol Marine Services

Songa Container

Songa Shipmanagement
South Trade Shipmanagement

South32

Southfield Agencies

SouthPoint Ship Management

Sovcomflot SphereMD SQE MARINE

ST Engineering iDirect Star Bulk Carriers Corp.

Stealth Maritime Stella Maris

Stella Maris - Arica, Chile Stella Maris - Australia Stella Maris - Cape Town

Stella Maris - Catholic Diocese of

Beaumont, Texas USA Stella Maris - Manila

Stella Maris Brasil - Tiplam Santos

Stella Maris Kaohsiung

STELLA MARIS Rio de Janeiro Stella Maris Scalabrinian Network Stella Maris/ Apostolatus Maris,

Montevideo Stena Bulk

Stena Shipping and Ferries

Stichting Pastoraat Werkers Overzee

Stewart World Port

Stolt Tankers
StratumFive
Subsea Global Solutions

Suisse-Atlantique

Sun Enterprises

Sunrui Marine Environment

Engineering

Sunship Schiffahrtskontor Sustainable Shipping Initiative

Swire Pacific Offshore

Swire Shipping

Swiss Ocean Yacht Management Swiss Re Corporate Solutions Swiss Shipowners Association

Synergy Marine Group

T

Tagashira Kaiun Taiheiyo Kisen Kaisa

Taihua Ship Management TAIKO KIKAI INDUSTRIES

Tamar Ship Management

Ta-Na Crew Manning Agency

Tankerska plovidba Tata NYK Shipping Taylor Maritime (HK)

TCC Group

Team Tankers International
TechnipFMC - OneFleet
Technomar Shipping

Teekay Group

The China Navigation Company

The College Clinic

The Council of American Master

Mariners

The CSL Group

The Dow Chemical Company

The International Propeller Club of the United States, Port of Piraeus

The Marcura Group

The Merchant Navy Association

The Mission to Seafarers

The Nautical Institute

The Nautical Institute - US Gulf

Branch

The Nautical Institute of Ukraine

The Naval Connection

The Nordic Association of Marine

Insurers (Cefor)

The Shipping Corporation of India

The Shipping Professional Network

London

The Standard Club
Thomas Miller Holdings

**Tidewater** 

Tilla Technologies

Titanic Society of Atlantic Canada

TMS Technical Marine Solutions

TMS-Hamburg Technical Marine

Services

Thome Group

Tohmei Shipping

Tokyo Keiki Inc. Marine Systems

Company

Tomini Shipping

Torm

**Tortoise Engineering** 

Torvald Klaveness

**Total Marine Solutions** 

Tototheo Maritime

Trafigura

Trans KA Tanker

Transatlantica Afretamentos e

Serviços Maritimos

Trans-Global Maritime Agency

Transmed Maritime Limited

Transmed Shipping Co. Ltd.

Transocean Shipmanagement

(Phils)

Transportation Institute

TriNøden Marine

Tsakos Shipping and Trading

Tsavliris Alexander G. & Sons

Maritime Company

Tsuneishi shipbuilding

Tufton

Turk P&I Sigorta

Turkish Chamber of Shipping

Turkish Maritime Federation

Turkish Maritime Pilots' Association

(TUMPA)

Turkish Ocean-going Masters'

Association

Turkish Shipowners' Association

Türkiye Denizciler Sendikası

(Seafarers' Union of Turkey)

U

U Ming Marine Transport

**UK Chamber of Shipping** 

**UK Club** 

Ultranav

Uni- Tankers

Unibaltic Shipping

**Unicrew Management** 

Unifeeder

Unilever

Unisea Philippines

Unisea Shipping

Uniteam Marine Limited

United European Car Carriers

United Offshore Support

Unitized Ocean Transport Limited

**Unix Line** 

Ushio Reinetsu

Utkilen

**Uvea Marine Services** 

V

V. Group

Vale

Van Ameyde McAuslands

Van Weelde Shipping Group

Vanmar Shipping

VENLYS Maritime Specialisation

Services

Vento Shipping

Verifai

Viking Marine Services Group

ViraHaber

Viridian Maritime

Vitol

Vortexa

Vroon

### W

W Marine

Wah Kwong Maritime Transport

**Holdings Limited** 

Wallem Group

Wallenius Wilhelmsen

Wan Hai Lines

WaterFront Maritime Services DMCC

Waterfront Shipping Company

Wesmans

Western Bulk

Western Shipping

Wilhelmsen Ahrenkiel Ship

Management

Willis Towers Watson

Wilhelmsen Ship Management

Windward

Wintermar Offshore Marine

Wisby Shipmanagement

WISTA Canada

WISTA Colombia

WISTA International

WISTA USA

World Economic Forum

World Fuel Services Corporation

World Marine

World Marine Offshore

World Maritime University

### X

X-Press Feeders

Xiamen Hailong Manning Service

XT Management

### Υ

Yang Ming Marine Transport

YANMAR POWER TECHNOLOGY

**YDK Technologies** 

Yieldstreet Marine

Yokogawa Electric Corporation

### Z

Zeaborn Ship Management

Zephyr Group

Zeymarine Gemi Acentaligi Ve

Hizmetleri Ticaret

ZIM Integrated Shipping Services

**Z-Mariner** 

Zodiac Maritime