



COMPLIANCE WITH THE INTERNATIONAL COUNCIL FOR MINING AND METALS ASSURANCE PROCEDURE

2020

As a member of the International Council on Mining and Metals (ICMM), Anglo American adheres to the ICMM Assurance Procedure. This statement sets out how we respond to the five Subject Matters contained within this Procedure. The IBIS assurance report in the 2020 sustainability report pages 96-98 contains their findings in respect of our response to the ICMM Assurance Procedure.

Subject Matter 1

Alignment of Anglo American’s policies to ICMM’s 10 Sustainable Development Principles

ICMM requirement	Anglo American response
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Principle 1
Implement and maintain ethical business practices and sound systems of corporate governance

<p>Develop and implement company statements of ethical business principles, and practices that management is committed to enforcing.</p>	<p>During 2019, we launched our Purpose statement <i>Re-imagining mining to improve people’s lives</i>.</p> <p>Linked to this work, our six values, Safety, Collaboration, Care and Respect, Integrity, Accountability and Innovation were given new definitions and rebranded.</p> <p>The Anglo American Code of Conduct outlines our approach to ethical business practices.</p> <p>In addition, the Anglo American Business Scorecard is designed to report on the Seven Pillars of Value. This is reported to the Board and goes beyond tracking financial metrics.</p> <p>In 2020, we supported this work further, with the creation of the Ethics, Transparency and Accountability Working Group (ETAWG). This group meets at least quarterly, and considers matters related to ESG and ethical business practices. We report key outcomes of sessions to the CorpCo.</p>
<p>Implement policies and practices that seek to prevent bribery and corruption.</p> <p>Comply with or exceed the requirements of host-country laws and regulations.</p>	<p>During 2020, the Code of Conduct was updated, with additional wording on tax and industry associations and updating in line with the revised values. Our Business Integrity Policy states that we will neither give nor accept bribes, nor permit others to do so in our name. The policy is supported by 11 Prevention of Corruption Procedures that set out the conduct required in areas where bribery and corruption risk may be present. The procedures also include restrictions that prohibit the company from making donations to any political party or politician. No such donations were made in 2020.</p>
<p>Partner with governments, industry and other stakeholders to achieve appropriate and effective public policy, laws, regulations and procedures that facilitate the mining, minerals and metals sector’s contribution to sustainable development within national sustainable development strategies.</p>	<p>Anglo American’s commitment to work with stakeholders, including governments, is included in the Code of Conduct, Government Relations Handbook and the Social Way.</p> <p>Within the Sustainable Mining Plan, the vision of our policy advocacy stretch goal is to take a lead on issues that affect our business in a way that is collaborative and aimed at society’s wider goals. We are members of the UN Global Compact, Extractive Industries Transparency Index (EITI), Voluntary Principles for Security and Human Rights, Initiative for Responsible Mining Index (IRMA), and the responsible Jewellery Council. Examples of issues we have tackled in the past are: HIV/AIDS, revenue transparency and human rights.</p>

Anglo American has signed the Public Statement on Supporting Civic Freedoms, Human Rights Defenders and the Rule of Law, which was published by the Business Network on Civic Freedoms and Human Rights Defenders.

Principle 2

Integrate sustainable development considerations within the corporate decision-making process

Integrate sustainable development principles into company policies and practices.

FutureSmart Mining™ is Anglo American's innovation-led pathway to sustainable mining. Integral to our FutureSmart Mining™ approach is our Sustainable Mining Plan, designed to tackle the most pressing environmental and social challenges and changing how our employees and stakeholders experience Anglo American, in line with our Purpose.

Our site five-year sustainability plans are being integrated into our Life of Asset Plans and budgeting processes, and implemented through integration with our Operating Model. In addition, we are integrating our Sustainable Mining Plan criteria into project design through the Investment Development Model.

Plan, design, operate and close operations in a manner that enhances sustainable development.

Implement good practice and innovate to improve social, environmental and economic performance, while enhancing shareholder value.

The Anglo American Safety, Health and Environment (SHE) Way, Social Way, Mine Closure Toolbox, Human Rights Policy and Investment Development Model are mandatory throughout the business and apply across all stages of the mining lifecycle.

FutureSmart Mining™ is concerned with delivering step-change results in different areas: mining, processing, environmental impact and socio-economic development. It also involves a focus on shared value, including improved shareholder returns.

Our far-reaching Sustainable Mining plan, launched in 2018 as part of FutureSmart Mining™, commits us to a series of ambitious medium- and longer-term goals. These relate to three major areas of sustainability aligned to the UN's Sustainable Development Goals: trusted corporate leader (advocating for the highest standards of governance to drive transparency and trust in mining and mined products); Healthy Environment, and Thriving Communities; and Trusted Corporate Leader.

Collaborative Regional Development recognises the limitations of companies acting in isolation to promote development in host communities, and the potential for collaboration to achieve more on a much larger scale.

The Sustainable Mining Plan requires operations and functions to develop and implement rolling five-year plans, which contribute to achieving the sustainable mining plan 2030 stretch goals and the associated critical foundations: Leadership and culture; Zero harm; Human rights; Inclusion and diversity; Group standards and processes; and Compliance with legal requirements.

	<p>During 2020, we also:</p> <ul style="list-style-type: none"> • Launched Social Way 3.0, including reviewing and revising the guidance previously in our award-winning Socio-Economic Toolbox manual and incorporating it into an integrated social performance management system. The Social Way 3.0 provides a governing policy, implementation toolkit and assurance framework for social performance for all Anglo American-managed sites, at all phases of development, and sets out clear requirements to: engage with affected and interested stakeholders; avoid, prevent and, where appropriate, mitigate and remediate adverse social impacts; and, maximise development opportunities. Human rights are integrated throughout the Social Way.
<p>Encourage customers, business partners and suppliers of goods and services to adopt principles and practices that are comparable to our own.</p>	<p>The Anglo American Responsible Sourcing Standard for Suppliers articulates performance requirements. The standard addresses supplier compliance with local and applicable international regulations.</p> <p>The standard summarises key expectations of them in order to: protect the safety and health of their workforce; demonstrate the protection of the environment; respect all labour and human rights through their value chain; be good corporate citizens within the communities and regions where they operate; conduct business with the utmost integrity; and always act in a proper manner, fairly and lawfully.</p>
<p>Provide sustainable development training to ensure adequate competency at all levels among our own employees and those of contractors.</p>	<p>During 2020, more than 8,500 employees were trained on the Code of Conduct, using bespoke online training materials. The Code addresses a range of matters relating to sustainable development. Training on individual matters is conducted on a risk basis.</p> <p>Suppliers (especially small, medium and micro-enterprises) are trained in our responsible sourcing standards, through our capacity-building programmes. In 2020, several hundred supply chain personnel were trained on identifying and managing human rights and labour risks.</p>
<p>Support public policies and practices that foster open and competitive markets.</p>	<p>Anglo American's commitment to work with stakeholders, including governments, is included in the Code of Conduct, Government Relations Handbook and Social Way. Our Code of Conduct, Business Integrity Policy, and Prevention of Corruption Procedures set out the conduct required in areas where bribery and corruption risk may be present.</p> <p>In 2018, we launched our accountability forums, which bring together NGOs, government and other stakeholders to engage on topics that they believe are important for us to address and take action upon. In 2020, we continued our series of SDG accountability dialogues in the countries where we operate, consulting with external stakeholders – including governments – about how we measure our footprint against the SDGs and to assess the potential for partnership.</p>

Principle 3

Uphold fundamental human rights and respect cultures, customs and values in dealings with employees and others who are affected by our activities

<p>Ensure fair remuneration and work conditions for all employees, and never use forced, compulsory or child labour.</p> <p>Implement policies and practices designed to eliminate harassment and unfair discrimination in all aspects of our activities.</p>	<p>Our commitment to respect human rights, as stipulated in our Human Rights Policy, includes recognition of all internationally recognised human rights, including the International Labour Organization (ILO) Core Labour Rights, and is aligned with the UN Guiding Principles on Business and Human Rights.</p> <p>The Anglo American Code of Conduct also addresses forced, compulsory or child labour, harassment and unfair discrimination. In 2019, this was supported by the launch of our Bullying, Harassment and Victimisation Policy.</p> <p>We are committed to eliminating all forms of bullying, harassment and victimisation across our organisation, through our global policy and Stand Up for Everyone campaign. We provide mandatory training for our colleagues to ensure they are aware of our zero-tolerance approach, are familiar with our reporting structures, and feel confident to act as inclusion and diversity advocates.</p> <p>We implement a performance-management and remuneration framework that is designed to reward our people based on their performance and recognised potential, giving equal emphasis to delivery and behaviour through a combination of short- and long-term incentives.</p>
<p>Engage constructively with employees on matters of mutual concern.</p>	<p>Our commitment to employee (and other) stakeholder engagement is included in our Code of Conduct and Human Rights Policy.</p> <p>During 2019, 39 000 employees responded to our employee-engagement survey, while 15,000 employees responded to a survey for us to understand how diverse and inclusive our [corporate] culture is. As a result of these surveys, the Group Management Committee (GMC) has agreed to initiatives to: improve psychological safety; empower engaging leaders; and evolve the focus of our Purpose and Values (among others).</p> <p>Also, in 2019, we established the Global Workforce Advisory Panel, in line with the 2018 Corporate Governance Code. The Panel, which is chaired by our senior independent director Byron Grote, continued to meet virtually in 2020. .</p>
<p>Ensure all employees, including security personnel, are provided with appropriate training and guidance on cultural issues and human rights.</p>	<p>In our Human Rights Policy, we commit to actively communicating the policy, including awareness raising and training on human-rights-related issues. Code of Conduct training includes aspects of human rights. Specific security and human rights training is provided for security personnel and relevant employees.</p> <p>We believe it is of utmost importance to preserve the cultural heritage of our host communities, without exception. As we create shared benefit from resource</p>

	<p>development, we proactively manage any potentially adverse impacts that our activities may cause. We do this across our operations, working with custodians of the land on which we operate, to ensure that cultural heritage duties of care are closely adhered to.</p> <p>At a site level, the Social and Human Rights Impact and Risk Analysis (SHIRA) process required by our new social performance management system (Social Way 3.0) contributes to the ongoing identification, reporting and management of potential social and human rights impacts, aligned with UN Guiding Principles on Business and Human Rights requirements.</p>
<p>Minimise involuntary resettlement, and compensate fairly for adverse effects on the community where resettlement cannot be avoided.</p>	<p>Displacement and resettlement as a result of our activities is a complex and sensitive issue, which we handle in line with international best practice. As of 2020, as part of our changes to resettlement governance, we now treat all resettlement matters as capital investment projects. This means resettlement plans are subject to approval by the Investment Committee of the Board and receive appropriate assurance and review by senior leaders, supported by subject-matter specialists. With this strengthened governance in place, we are able to track instances where our life of asset plans may cause displacement and resettlement. This increases the robustness of our planning and preparation for execution, enabling us to improve and amend our technical projects to avoid resettlement and find alternative solutions. As well as treating all new resettlement projects as capital projects, we consult extensively with the affected parties seeking to improve their quality of life and livelihoods post-resettlement. Strict monitoring and evaluation enable us to take relevant corrective measures to ensure we meet our standards.</p>
<p>Respect the culture and heritage of local communities, including Indigenous Peoples.</p>	<p>Our approach to Indigenous Peoples is aligned with the ICMM Position Statement and outlined in the Social Way toolkit, <i>section 41 – Indigenous Peoples</i> and the relevant International Finance Corporation Performance Standards.</p>

Principle 4

Implement risk management strategies based on valid data and sound science

Consult with interested and affected parties in the identification, assessment and management of all significant social, health, safety, environmental and economic impacts associated with our activities.

Inform any parties potentially affected by significant risks from operations and spell out the measures that will be taken to manage such risks effectively.

Develop, maintain and test effective emergency-response procedures in collaboration with potentially affected parties.

The SHE Way and Social Way include requirements to engage with stakeholders on the identification, assessment and management of all significant sustainability risks associated with our activities. Stakeholder engagement requirements are also usually addressed in local legal requirements. Our materiality process evaluates matters that are of common material interest to our stakeholders and to our business. We consult with stakeholders to include their views in the materiality assessment.

Our approach to Emergency Preparedness and Response Planning is outlined in the Social Way toolkit, *section 4D* – Emergency Preparedness and Response Planning.

Regularly review and update risk-management systems.

The Anglo American Operating Model and Operational Risk Management process ensure that continuous risk management is used to inform improved approaches to operational practices and risk management.

Principle 5

Seek continual improvement of our health and safety performance

Implement a management system focused on continual improvement of the health and safety of employees, contractors and people in the communities where we operate.

The Anglo American SHE Way is aligned with OHSAS 18001 and is mandatory throughout the Group.

Take all practical and reasonable measures to eliminate workplace fatalities, injuries and diseases among employees and contractors.

The SHE Way is supported by mandatory performance standards (relating to, for example, fatal risks and hearing conservation) and operational safety improvement plans. A comprehensive account of measures taken by Anglo American to eliminate workforce fatal injuries is available in the 2020 Sustainability Report, including updates on operational risk management, revised technical standards; technology for safety initiatives; and the Elimination of Fatalities programme, which aims to address systemic safety risk areas across the Group.

The behaviours we expect of employees are now clearly articulated in our Values, and align to the vision of safe, responsible production.

Provide all employees with health and safety training, and require employees of contractors to undergo the same training.

All employees and contractors undergo safety training as required in the SHE Way and legal requirements in all operating geographies.

Implement regular health surveillance and risk-based monitoring of employees. Rehabilitate and re-integrate employees into operations following illness or injury, where feasible.

Risk-based medical surveillance is required at all operations, in line with the SHE Way and local legal requirements.

Our health programme involves measures to rehabilitate and re-integrate employees into operations following illness or injury, where feasible. This is in line with local legal requirements.

Principle 6Seek continual improvement of our environmental performance

Assess the positive and negative, the direct and indirect, and the cumulative environmental impacts, of new projects – from exploration to closure.	The assessment of the environmental impacts of new projects throughout the mining life cycle is a legal requirement in each of the countries where our operations are located. The Anglo American Mine Closure Toolbox provides additional, best practice, guidance on effective mine closure planning throughout the mining lifecycle. The investment development model includes sustainability criteria that need to be met at each stage-gate of a project.
Implement an environmental management system of continual improvement to review, prevent, mitigate or ameliorate adverse environmental impacts.	The Anglo American SHE Way is aligned with ISO 14001 and is mandatory throughout the Group.
Rehabilitate land disturbed or occupied by operations in accordance with appropriate post-mining land uses.	Local legal requirements require that land disturbed or occupied by operations is rehabilitated in accordance with appropriate post-mining land uses. Rehabilitating mines so that they leave a positive environmental legacy after closure is another important challenge. We launched a concurrent rehabilitation strategy in 2019, which is designed to establish Anglo American as a leader in land stewardship.
Provide for safe storage and disposal of residual waste and process residues.	The Anglo American Mineral Residue Standard is mandatory and addresses the matter of safe storage and disposal of mineral waste. Waste management is also subject to extensive legal compliance requirements. In 2020, a number of our sites achieved their goal of sending zero (non-mineral) waste to landfill and through our work on materials stewardship all Anglo American sites will soon be working toward this same goal.
Design and plan adequate resources to meet the closure requirements of all operations.	Local legal requirements dictate requirements around financial provisioning for closure requirements. The Mine Closure Toolbox offers best-practice guidance on the provision of adequate operational resources.

Principle 7Contribute to conservation of biodiversity and integrated approaches to land-use planning

Respect legally designated protected areas.	Anglo American respects legally designated protected areas as a standard aspect of legal compliance.
Disseminate scientific data on and promote practices and experiences in biodiversity assessment and management.	We have several partnerships with international and local biodiversity NGOs, with the express purpose of promoting best practices and experiences in biodiversity assessment and management. We have a formal memorandum of understanding with Fauna & Flora International at a global level (http://www.angloamerican.com/sustainability/approach-and-policies).
Support the development and implementation of scientifically sound, inclusive and transparent procedures for integrated approaches to land-use planning, biodiversity, conservation and mining.	<p>The vision of the Sustainable Mining Plan is to deliver net positive impact across Anglo American through implementing the mitigation hierarchy and investment in biodiversity stewardship.</p> <p>The 2020 Anglo American Sustainability Report provides several examples of partnerships with NGOs and academic institutions on matters related to biodiversity.</p>

Principle 8

Facilitate and encourage responsible product design, use, re-use, recycling and disposal of our products

Advance understanding of the properties of metals and minerals and their lifecycle effects on human health and the environment.

Our starting point in our product stewardship mission is to ensure regulatory compliance for products across our business. This includes implementation of the UN's Globally Harmonized System of Classification and Labelling of Chemicals, and the EU's Registration, Evaluation, Authorisation and Restriction of Chemicals, as well as variants emerging in other jurisdictions. We have also established new structures to ensure compliance in the UK, post-Brexit.

Develop and promote the concept of integrated materials management throughout the metals and minerals value chain.

We make sure to stay informed of any new or upcoming regulations, and actively engage with market stakeholders to ensure ongoing compliance in other regions and in other parts of the value chain – including transport and shipping. Our membership of industry associations, such as the International Council on Mining and Metals (ICMM), Eurometaux, the Nickel Institute, and the International Copper Association, also helps us in this endeavour.

Provide regulators and other stakeholders with scientifically sound data and analysis regarding our products and operations as a basis for regulatory decisions.

Adopting the IRMA Standard, in addition to our long-standing commitment to the Responsible Jewellery Council's Code of Practice for our De Beers sites, will help us achieve our ethical value chains global stretch goal of ensuring that all operations undergo third-party assessments against recognised mine-certification systems by 2025. While our schedule for rolling out the IRMA Standard has had to be adjusted, given the travel limitations posed by Covid-19, we plan to complete a further seven IRMA audits in 2021.

Support the development of scientifically sound policies, regulations, product standards and material choice decisions that encourage the safe use of mineral and metal products.

We are engaging with stakeholders in the hydrogen ecosystem in several jurisdictions, including Europe, Asia, Africa, the Americas and Australia. We are also a member of various relevant interest groups promoting the hydrogen economy, as well as a founding and Board member of the global CEO-led initiative, the Hydrogen Council.

Conduct or support research and innovation that promote the use of products and technologies that are safe and efficient in their use of energy, natural resources and other materials.

In 2020, we continued to explore ways to create mass demand for the hydrogen economy, specifically in the heavy-duty freight sector. We have initiated two projects on aggregating freight demand, in South Africa and the UK. Having convened a stakeholder group of original equipment manufacturers and fuel/infrastructure companies, we are reaching out to fleet operators to explore an economically viable case to run their fleets of trucks on hydrogen in the future.

We provided \$100 million, matched by South Africa's Public Investment Corporation, to set up an independent fund management business AP Ventures. The company funds start-up companies that develop technologies to meet the challenges of resources scarcity and the transition to new sources of energy.

In 2019, we introduced a Circular Economy programme, which is establishing a culture of learning and innovation around efficient and sustainable resource use – both within our operations and beyond in our value chains. This work includes prominent external partnerships such as The Circularity Accelerator, which was launched in 2021 to catalyse a transition to scale in the circular economy.

Principle 9

Contribute to the social, economic and institutional development of the communities in which we operate

Engage at the earliest practical stage with likely affected parties to discuss and respond to issues and conflicts concerning the management of social impacts.

Ensure that appropriate systems are in place for continual interaction with affected parties; ensure that minorities and other marginalised groups have equitable and culturally appropriate means of engagement.

Contribute to community development from exploration to closure in collaboration with host communities and their representatives.

Encourage partnerships with governments and non-governmental organisations to ensure that programmes (such as community health, education, and local business development) are well designed and effectively delivered.

Enhance social and economic development by seeking opportunities to address poverty.

Our commitment to, and process for, engaging with interested and affected parties, including vulnerable groups; contributing to community development throughout the project lifecycle; partnerships with relevant stakeholders; social impact assessments and poverty reduction, are included in the Social Way. Sites are also required to undertake human rights due diligence.

Collaborative Regional Development involves Anglo American acting as a facilitator and catalyst for change in the regions that host our operations. We look to form partnerships with other stakeholders to jointly identify and then deliver long-term social and economic development beyond our operations' immediate zones of influence.

Collaborative Regional Development is a critical enabler of the Sustainable Mining Plan goals related to our thriving communities pillar, which include goals for health, education and job creation.

Our approach to mine closure emphasises the need to manage our financial liabilities rigorously, work with stakeholders to address social impacts, and start rehabilitating mines while they are still active. Under our concurrent rehabilitation strategy, we are committed to reducing the backlog of our disturbed land that requires rehabilitation, during the lifetime of our current mines rather than after operations cease.

Our accountability forums foster partnerships with governments and NGOs. The focus of the forums links closely with the aims of the UNSDGs and the global stretch goals within our Sustainable Mining Plan.

Our activities in socio-economic development focus on enterprise development, supplier development and youth development. The aim is to deliver these programmes through community-based hubs, expert partners and closer collaboration with internal functions such as Supply Chain.

Our stretch goals for the Sustainable Mining Plan linked to the Thriving Communities pillar are available on page 17 of the 2020 Sustainability Report.

Principle 10

Implement effective and transparent engagement, communication and independently verified reporting arrangements with our stakeholders

Report on economic, social and environmental performance and contribution to sustainable development.

Provide timely, accurate and relevant information.

Engage with and respond to stakeholders through open consultation.

Anglo American releases annual financial and sustainability reports within three months of year-end, and hosts an annual sustainability performance report-back by the chief executive.

Our website contains detailed disclosure on specific issues where they are material to our stakeholders:
<https://www.angloamerican.com/sustainability>

Our accountability stretch goals' vision is to transform the relationship between mines and communities, and wider society.

We also run a global Sustainability Performance Day, where we share the work we are doing on sustainability in more detail with the investor and NGO community.

Alignment of Anglo American's sustainability policies to the ICMM's Position Statements

ICMM Principles for climate change policy design

Anglo American supports the ICMM's position statement on climate change and related work on implementing a global solution for managing a low-emissions economy, and its principles for climate-change policy design. We have a clear position on climate change in our business.

This is available for download at: <https://www.angloamerican.com/investors/annual-reporting>

Mining: Partnerships for Development Position Statement

Anglo American implements the requirements for the ICMM Partnerships for Development Position Statement through the Social Way, available at: www.angloamerican.com/sustainability/approach-and-policies

The 2020 Sustainability Report provides a detailed description of Anglo American's approach to socio-economic development. The report is available at: <https://www.angloamerican.com/investors/annual-reporting>

Transparency of Mineral Revenues Position Statement

Anglo American has voluntarily provided information about our tax payments on a country-by-country basis for the past 13 years. A detailed account of performance in this regard is available in our annual Tax and Economic Contribution Report, which will be available later in 2021 at: <https://www.angloamerican.com/investors/annual-reporting>

Indigenous Peoples and Mining Position Statement

As a member of the ICMM, we committed to the 2013 ICMM Position Statement on Indigenous Peoples and Mining, which endorses the principles of Free, Prior and Informed Consent. This commitment is incorporated into our Social Way. Aligned with the Position Statement and our own policy, we accordingly seek the consent of Indigenous Peoples for all new projects (and changes to existing projects) that are located on lands traditionally owned by, or under customary use of, Indigenous Peoples and are likely to have significant adverse impacts on them.

Mining and Protected Areas Position Statement

In line with the Position Statement, Anglo American commits to respecting legally designated protected areas, and to not exploring or mining at any World Heritage sites. The biodiversity section of our Sustainability Report (pages 51-53) details our approach to environmentally sensitive areas and outlines how they address related risks and opportunities. A detailed site level overview is provided on page 104 of the 2020 Sustainability Report.

Preventing Catastrophic Failure of Tailings Storage Facilities

In December 2016, Anglo American signed up to the ICMM Position Statement on Preventing Catastrophic Failure of Tailings Storage Facilities, which sets out its members' approach to the governance of tailings storage facilities (TSFs) to minimise the risk of catastrophic failure of tailings facilities. The requirements of the Position Statement are addressed in the Anglo American Mineral Residue Technical Standard. During 2019, we responded to stakeholders' requests and published detailed disclosures relating to TSFs, which can be found at:

<https://www.angloamerican.com/sustainability/tailings-summary/managing-tailings-safely>

Position Statement on Water Stewardship

In January 2017, the ICMM released a Position Statement on Water Stewardship, which sets out ICMM members' approach to water stewardship. Anglo American has endorsed the statement and has updated internal performance and reporting standards to ensure compliance.

Anglo American does not own any mines that produce mercury as a primary product.

Subject Matter 2

Anglo American's material sustainable development risks and opportunities form the basis of our review of the business and the views and expectations of our stakeholders.

Pages 22-23 of the 2020 Anglo American Sustainability Report describe our approach to defining material matters and take into account the views and expectations of stakeholders.

Subject Matter 3

The existence and status of implementation of systems and approaches that Anglo American is using to manage each of the identified material sustainable development risks and opportunities

Our sustainability standards are articulated in the Anglo American Safety, Health and Environment (SHE) Way, the International Government Relations Policy, and the Social Way. The policies and 'Ways' apply throughout the Group and set out the vision, principles, policies, management-system requirements and performance expectations for managing our core sustainability risks and opportunities. We also promote comparable standards in joint ventures and associate companies.

Group Technical Standards define the mandatory minimum requirements we set for managing a wide range of specific issues. In relation to sustainability, these include, for example, the management of water, energy, tailings storage facilities and various technical aspects of mining that relate to safety. Through our responsible-sourcing programme, we aim to ensure that those we do business with follow a set of minimum standards of responsible business conduct that are comparable to what we expect of ourselves.

The 'Way' documents, along with other key policies, tools and guidance documents, are available at: <https://www.angloamerican.com/sustainability/approach-and-policies>

Subject Matter 4

The company's performance during the given reporting period for each (or a selection) of the identified material sustainable development risks and opportunities

A full account of Anglo American's performance in relation to the material issues identified is available at: <https://www.angloamerican.com/investors/annual-reporting>

A set of key performance indicators has been assured by IBIS. The assurance scope and opinion statement are available in the 2020 Anglo American Sustainability Report available at: <https://www.angloamerican.com/investors/annual-reporting>

Subject Matter 5

Anglo American's self-declared application level of the Global Reporting Initiative Standards. The 2020 Sustainability Report and GRI table are available at: www.angloamerican.com/investors/annual-reporting